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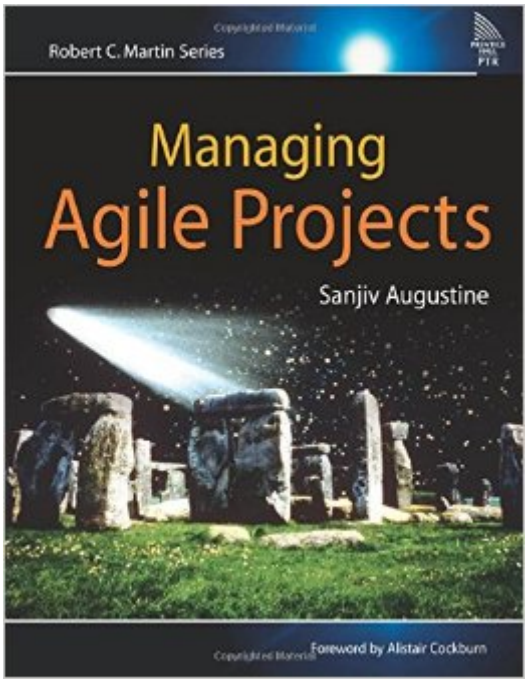
Managing Agile Projects



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Synopsis

Offers a guide to effective project management in many business settings. This book provides a synthesis of the diverse strategies and practices in project management. It builds upon scientific research of complex adaptive systems for project managers and executives faced with the challenge of monitoring and controlling agile projects.

Book Information

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Customer Reviews

I admired the goal of this book - to introduce the ideas of agile project management and to bridge the gap between the tomes describing methodologies and the concrete role that managers and leaders play on agile teams. A book that did that well would indeed be a worthy first gift to a new manager. Unfortunately, this isn't that book.The inconsistent messages made it difficult to pull out concrete recommendations. For example, one of the key activities identified for a manager is to "monitor and adapt" to the team and corporate cultures. Later, though, he talks about entering situations sight-unseen with the goal to institute and enforce all of the rules of XP on a subject organization to the letter.Lack of detail hurt the sections on catering a process to an organization. He goes into some detail on how to characterize the current culture and profile of the environment you're about to work in, but then just shows two extremes and potential "process cocktails" that might work for them. I would've loved to see, in addition, a list of the practices that you might try to roll out, and the specific elements of an organization's profile that make them more or less applicable so that a manager can come up with their own or at least know what negative

experiences to expect.Finally, the consulting company he works for comes across as some sort of omniscient savior. Either he’s been extremely lucky or things are being sugar-coated. As he points out, agile projects are "chaordic" - right on the border between chaos and order. Real boats rock, and many of the best lessons in practical application come from the experiences of overcorrection or failing to act.

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